



**CONVERTING CRISES INTO OPPORTUNITIES –
A NEW PARADIGM FOR HUMAN DEVELOPMENT**

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MULTIDIMENSIONAL CHALLENGES

- Financial instability & debt
- High unemployment & jobless growth
- Persistent poverty & widening inequality
- Alienation of youth, social unrest & instability
- Failure of institutions for global governance
- Ecological degradation & climate change

1989 – A MISSED OPPORTUNITY

- ✘ To develop an inclusive, global economic system that promotes the security, welfare and well-being of all human beings
- ✘ To completely abolish nuclear weapons
- ✘ To overcome the limitations of national security and military alliances to build a truly global cooperative security system
- ✘ To extend the principles of democracy to institutions of global governance

THE PARADOX

Unmet Needs	Underutilized Resources
1.75 billion (25%) living in multidimensional poverty	Global financial assets of \$225 trillion
Food, clothes, housing for 3 billion people living on < \$2.50 a day	Global excess production capacity & life-saving technologies
Need for education, medical care, social services, environment	200M unemployment globally. 1-2 billion under-employed
Growing shortage of natural resources	Methods to raise energy & resource productivity & reduce waste

CRISES ARE OPPORTUNITIES

- ✘ American Civil War – unified the states
- ✘ US Banking Crisis of 1907 – founded the Fed
- ✘ Great Depression – New Deal regulated banking and socialized capitalism
- ✘ WWI & WWII – founding of the UN and steps toward unification of Europe

DEEP DRIVERS

- × Spread of democracy & human rights
- × Growing connectivity
- × Rise of global middle class
- × Rising level of education
- × Regional cooperation
- × Growing ecological awareness

ASK THE BIG QUESTION ?

Is there any way we can organize global society in a manner that ensures the security and welfare of all human beings, now and in the future

?

NEED FOR A NEW PARADIGM

“Our problems are man-made – they can be solved by man.”

John F. Kennedy

“We cannot solve our problems within the same thinking we used when we created them.”

Albert Einstein

ELEMENTS OF A NEW PARADIGM

- ✘ Financial regulation to support the real economy
- ✘ Recognize the right to employment
- ✘ Economy that promotes welfare and well-being – not growth for growth sake
- ✘ Ecologically sustainable economy & life styles
- ✘ Universal access to quality higher education
- ✘ Abolition of nuclear weapons
- ✘ Inclusive global cooperative security system based on mutual respect, not power
- ✘ Democratization of global governance

LEADERSHIP IN THOUGHT FOR ACTION

- ✘ Human-centered, transdisciplinary science of society
- ✘ Holistic ecological thinking reconciles opposites
 - + Individual freedom with social security
 - + National security with global peace & security
- ✘ Education for Individuality, not individualism
- ✘ Transformational leadership