CONVERTING CRISES INTO OPPORTUNITIES –
A NEW PARADIGM FOR HUMAN DEVELOPMENT

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Garry Jacobs
Chief Executive Officer, World Academy of Art & Science
Chief Executive Officer, World University Consortium
MULTIDIMENSIONAL CHALLENGES

- Financial instability & debt
- High unemployment & jobless growth
- Persistent poverty & widening inequality
- Alienation of youth, social unrest & instability
- Failure of institutions for global governance
- Ecological degradation & climate change
1989 – A MISSED OPPORTUNITY

- To develop an inclusive, global economic system that promotes the security, welfare and well-being of all human beings
- To completely abolish nuclear weapons
- To overcome the limitations of national security and military alliances to build a truly global cooperative security system
- To extend the principles of democracy to institutions of global governance
## THE PARADOX

<table>
<thead>
<tr>
<th>Unmet Needs</th>
<th>Underutilized Resources</th>
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<tr>
<td>1.75 billion (25%) living in multidimensional poverty</td>
<td>Global financial assets of $225 trillion</td>
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<td>Food, clothes, housing for 3 billion people living on &lt; $2.50 a day</td>
<td>Global excess production capacity &amp; life-saving technologies</td>
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<td>Need for education, medical care, social services, environment</td>
<td>200M unemployment globally. 1-2 billion under-employed</td>
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<tr>
<td>Growing shortage of natural resources</td>
<td>Methods to raise energy &amp; resource productivity &amp; reduce waste</td>
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CRISES ARE OPPORTUNITIES

- American Civil War – unified the states
- US Banking Crisis of 1907 – founded the Fed
- Great Depression – New Deal regulated banking and socialized capitalism
- WWI & WWII – founding of the UN and steps toward unification of Europe
DEEP DRIVERS

- Spread of democracy & human rights
- Growing connectivity
- Rise of global middle class
- Rising level of education
- Regional cooperation
- Growing ecological awareness
ASK THE BIG QUESTION?

Is there any way we can organize global society in a manner that ensures the security and welfare of all human beings, now and in the future?
NEED FOR A NEW PARADIGM

“Our problems are man-made – they can be solved by man.”

John F. Kennedy

“We cannot solve our problems within the same thinking we used when we created them.”

Albert Einstein
ELEMENTS OF A NEW PARADIGM

- Financial regulation to support the real economy
- Recognize the right to employment
- Economy that promotes welfare and well-being – not growth for growth sake
- Ecologically sustainable economy & life styles
- Universal access to quality higher education
- Abolition of nuclear weapons
- Inclusive global cooperative security system based on mutual respect, not power
- Democratization of global governance
LEADERSHIP IN THOUGHT FOR ACTION

- Human-centered, transdisciplinary science of society
- Holistic ecological thinking reconciles opposites
  - Individual freedom with social security
  - National security with global peace & security
- Education for Individuality, not individualism
- Transformational leadership