Shift towards the sharing/distributed leadership

Isabelle WACHSMUTH

Universal Health Coverage and Life course Art Impact For Health Initiative



Leadership of 21 Century issue

Shift of paradigm is necessary

- Mechanical thinking leader could never know what would be necessary for transformation
- Standardize leadership means separable, countable, numerical, aspect of properties, behaviors

Linear Thinkers	Systems Thinkers
Break things into component pieces	Are concerned with the whole
Are concerned with content	Are concerned with process
Try to fix symptoms	Are concerned with the underlying dynamics
Are concerned with assigning blame	Try to identify patterns
Try to control chaos to create order	Try to find patterns amid the chaos
Care only about the content of communication	Care about content but are more attentive to interactions and patterns of communication
Believe organizations are predictable and orderly	Believe organizations are unpredictable in a chaotic environment

Demographic & Societal Shifts Gen-Y, intergenerational, diversity New Leadership Model

The Leader's Journey

New Technologies

Social media, digitalization, speed, transparency, complexity of media

Globalization

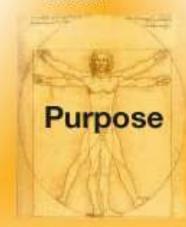
Speed, urgency, complexity, interdependence, multi-stakeholders

Big Issues multi-stakeholder Poverty, climate change, blurring of national boundaries, etc.

Resource Scarcity Climate change, oil price

Emotional

Values, courage and beliefs, empathy, self awareness, altruism



Emergent talent pools

Inner journey

Practice and critique Learning from doing Reflection & reinvention High support (mentoring, prototypes – role models)

Outer journey

High challenge crisis, risks and testing the "edge of the system"

Sense of "We"

Legacy

Intellectual

Mastery, new set of skills, creativity, innovation, passion, world view, systems and pattern

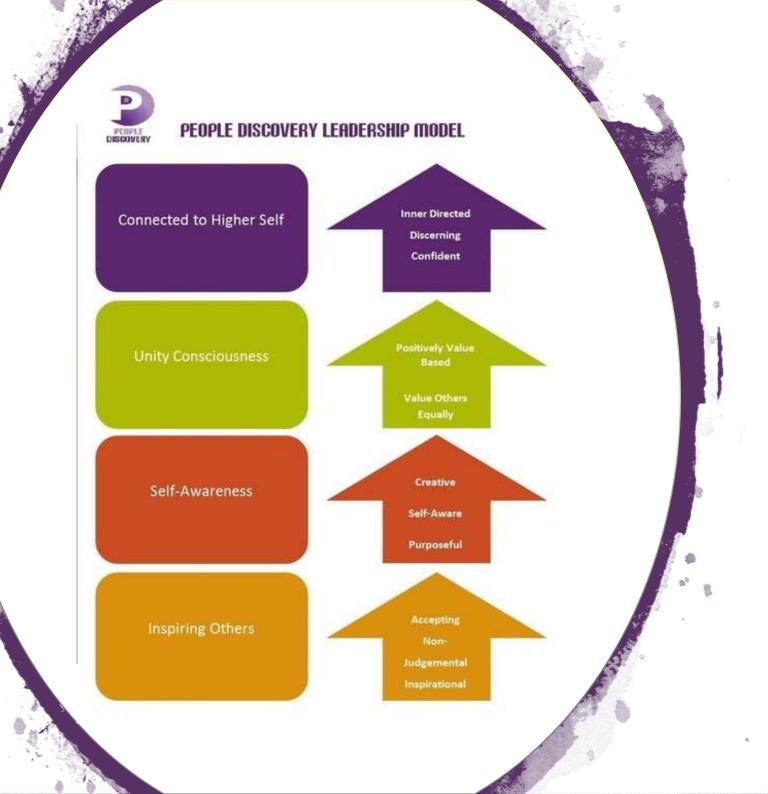
Social

Followship, ecosystems, relationships, communication, community, building alliances, virtual worlds, collaboration, purpose

Leadership of 21 Century Quantum perspective

Vision	Co-creation Co-development
Thinking	Uncertain & Unpredictable. Vision-lead value and multi-visions
Feeling	Meaningful relationships & individual wellness
Acting	Distributed, network approaches
Knowing	Flexibility, many ways can be used and exist all together
Trusting	Experimental thinking, creativity & self improvement focus
Being	Integrity & Cooperation among members





Leadership of 21 Century Quantum perspective

- Based on non-linear relations and the process
- Continuously created by interaction
- Not a deterministic and controllable phenomena
- Based on effective sharing of creative potential
- Self-organized capacity like other living systems
- No boundaries
- Holistic approach with values



How?

- Transform our thinking patterns
- Life need to have new meaning, mission and vision
- We need to challenges ourselves by opening up ourselves to all possible outcomes
- Need to consider the context of application
- Sharing and synthesizing simultaneous energy, dynamic structures
- Opportunities to making people work together and rise synergic effects of performance.
 Synergy and richness of relations make these opportunities possible
- Focusing to understand the relations within the nature of individuals, not by separating them
- Based on communication, dialog and interaction. Sharing principles accelerates success





The sum of the total is greater than parts



The whole has more properties and potential than each part



We can't ignore anymore individual and group values



Interactions are synergic in complex systems



It is a process and learning process is more important than the results



Motivation by values and discover our own potential





Energy =

set of relations and the level of exchange of information facilitate complex systems to be adaptable and alive

Katgar Model for Change



